

SCE

SINGAPORE
COOPERATION ENTERPRISE

PARTNERING

SINGAPORE'S PUBLIC SECTOR



CORPORATE PROFILE

The **Singapore Cooperation Enterprise (SCE)** was set up by the Ministry of Trade and Industry and the Ministry of Foreign Affairs of Singapore in 2006 as an agency to respond effectively to the multitude of foreign requests interested in Singapore's development experience.

SCE works closely with Singapore's 16 ministries and over 60 statutory boards to scope out and tailor possible solutions to match the needs of foreign governments, and help meet their development objectives. SCE also serves as the focal point of access to expertise from Singapore across its public agencies.

OUR MISSION

Our mission is to lead in public sector collaboration projects with foreign countries, so as to build long-term partnerships with foreign governments, and generate economic spin-offs for Singapore's private sector.

OUR VALUE

SCE is an agency of the Singapore Government and has the ability to enter into Memoranda of Understanding (MOUs) and agreements relating to public sector collaboration projects with foreign governments and their states.

As a single window of access for foreign governments who are keen in Singapore's public sector expertise and experience, SCE can be a key partner to foreign governments by leveraging on Singapore's best practices and working with qualified experts from the public and private sectors.

SCE can collaborate with foreign governments in various modes to share Singapore's public sector experience, from organising study visits and training programmes to active delivery management of projects.

OUR SERVICES

Adapting from Singapore's development experience, SCE provides a range of customised services to foreign governments to assist them in meeting their development needs. The common modes of engagement are:

Study visits

Study visits are typically three to five days in duration and itineraries include meetings and discussion sessions with relevant public agencies and private companies, as well as site visits and tours of related organisations. This mode provides a short-term platform for the sharing of Singapore's public sector experiences and expertise.

Training Programmes

Training Programmes cover a spectrum of Singapore's public sector expertise and are usually customised to address the needs of the foreign governments. Each programme is typically conducted over a span of five to ten days and may include visits to public agencies, plenary discussions with industry experts, and dialogues with past and present senior public servants.

Since inception, SCE has delivered more than 200 customised training programmes to the foreign governments from various countries.

Advisory Services and Implementation of Projects

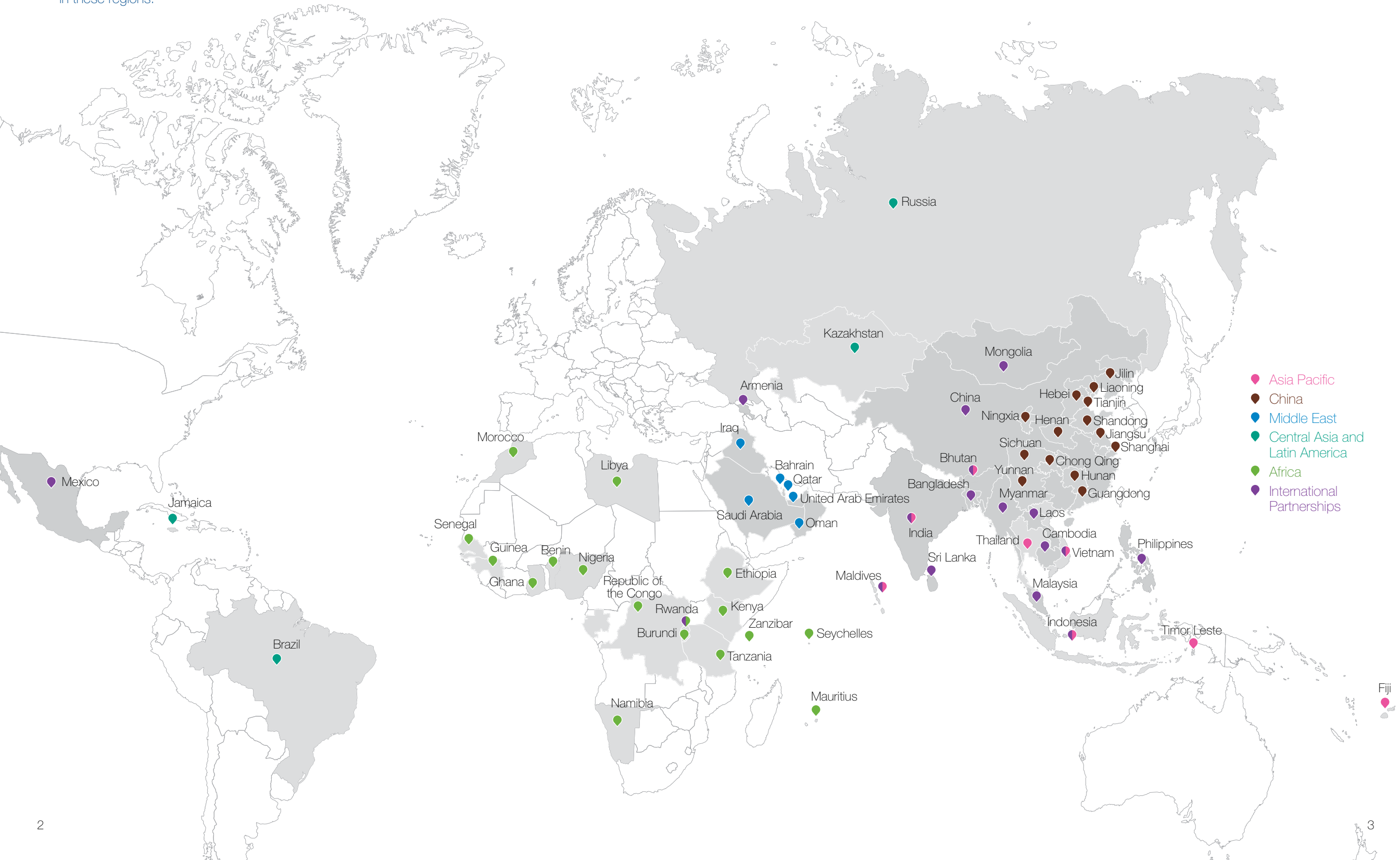
SCE will build teams of qualified experts to review existing systems, perform gap analyses, and recommend suitable frameworks and solutions that may be adapted from Singapore's own experiences.

Project implementation involves the successful delivery of solutions and systems in country, after having adapted them to the local conditions. It also involves change management, transferring of know-how and expertise from a long-term perspective, which is usually over a period of more than one year. It will typically be executed in phases and include a rollout of in-house systems that could involve training.



OUR REACH

Since our inception, we have delivered more than 300 projects and programmes in over 40 countries in these key regions: Asia Pacific, China, Middle East, Central Asia, Latin America and Africa. Our International Partnerships team is also working with Inter-Governmental Organisations (IGOs) in these regions.



- 01. Bhutan**
Establish an integrated data centre to facilitate the identification of Kidu (Welfare) recipients on timely basis for the Office of the Gyalpoi Zimpon, the Kingdom of Bhutan.
- 02. Fiji**
Consultancy in Digital Government Transformation for the Ministry of Economy, Republic of Fiji.
- 03. India**
- Provision of services for development, operations and maintenance of Urban Asset and Infrastructure Management System for Andhra Pradesh Capital Region Development Authority.
 - Master-planning advisory services for Mumbai Metropolitan Region.
 - Master-planning services to Government of Andhra Pradesh for the new capital city.
 - Advisory services on framework for integrated solid waste management plan for Andhra Pradesh.
- 04. Indonesia**
Consultancy services for the preparation of water treatment plant in Bandar Lampung for Public-Private Partnerships (PPP) transaction.
- 05. Maldives**
Capacity building programme in intellectual property rights, sanitary and phytosanitary, and technical barriers to trade for the Maldives Customs Service.
- 06. Thailand**
Study visit for senior government officials in the area of ASEAN 2015.
- 07. Timor Leste**
Study visit in taxation and checkpoints for the Revenue & Customs Directorate of Timor Leste.
- 08. Vietnam**
Capacity building programmes and study visits on urban planning for the Hanoi Ministry of Construction and Ho Chi Minh City People's Committee.
- 01. China Association of Mayors (CAM)**
Training programmes for Mayors under the CAM programme in urban development, greenery, environment protection, energy conservation, public housing and transport.
- 02. Chongqing**
Training programmes in social management and public service for Chongqing Jiangjin District Committee.
- 03. Guangdong**
- Training programmes in economic management and development strategy for Foshan Shunde District Organisation Department.
 - Training programmes and study visits in urban management, greenery, corporate governance, e-government for Party School of CPC Foshan municipal committee.
 - Study visit and training programmes in Technical and Vocational Education Training (TVET) for principals and teachers from Guangdong Human Resources and Social Security Department.
 - Training programme in electronic business governance system for Sino-Singapore Guangzhou Knowledge City Management Committee.
 - Training programmes in traffic management, water management, environment protection and city greening for Shenzhen municipal government.
 - Study visit in urban management, environmental management, port management for Zhanjiang municipal government.
- 04. Hebei**
- Training programme in civil service reform for Tangshan municipal government.
 - Advisory services for the Special Economic Zones in Caofeidian, Tangshan.
- 05. Henan**
- Training programmes in industrial park development for Henan Organization Department.
 - Training programme in healthcare management for Henan Healthcare Department and Hospitals.
- 06. Hunan**
Training programme in Technical and Vocational Education Training (TVET) for Changsha Education Bureau.
- 07. Jiangsu**
- Training programmes and study visits in industrial park management, environmental protection and logistics management for various provincial governments.
 - Training programme on healthcare and elder care for Jiangsu Civil Affairs Department.
 - Training programmes in investment promotion for the Nanjing Investment Promotion Committee.
 - Training programmes in urban planning for the Nanjing Planning Bureau.
 - Training programme in urban planning and innovation for Nanjing Xixia District Organisation Department.
 - Training programmes in Industrial park planning and management for Nantong Industrial Park.
 - China Ready programme providing go-to-market opportunity in Suzhou Industrial Park for Singapore companies.
 - Training programmes in urban planning and economic development for China-Singapore Suzhou Industrial Park Development Co., Ltd.
 - Training programmes in industrial park planning and management, logistic management, finance management and social community development for Suzhou municipal government.
 - Master plan review and industrial positioning for Shaoxing Binhai New Area Administration Committee.
 - Training programme in urban planning, transportation, economy transition for Shaoxing Organization department.
- 08. Jilin**
Training programmes in food safety management, and urban planning and development for Jilin Organisation Department.
- 09. Liaoning**
Training programmes in civil service training, foreign investment management, urban planning and development, human resource management, integrated economic management and logistics management for officials from Dalian municipal government.
- 10. Ningxia**
Training programme in One Belt One Road and open economy for Ningxia Autonomous Region.
- 11. Public Policy Programmes (MFA-PPP)**
Training programmes in urban development, community planning and development, cultural reformation and development of cultural enterprises, township planning, public housing and transport for Mayors and Party Secretaries under the MFA-PPP.
- 12. Shandong**
Training programmes in manpower management for Shandong Foreign Trade and Economic Cooperation Department.
- 13. Shanghai**
Attachment programmes for Shanghai Pudong Organisation Bureau.
- 14. Sichuan**
- Training programmes in enterprise development and leadership for Sichuan United Front Work Department.
 - Training programmes in modern enterprises management for State-Owned-Enterprise from Sichuan Province Organisation Department.
 - Consultancy services in industrial park positioning and master plan for Sichuan Suining Economic Development Zone Administration Committee.
- 15. Tianjin**
- Training programmes in community management and social services for municipal Civil Affairs Bureau.
 - Training programmes in urban planning and management for Heping District Administration and Enforcement Bureau.
- 16. Yunnan**
- Integrated transport review and master-planning project for Dali municipal government including a macro analysis and review of the regional road network connecting Dali to its 6 neighbouring county-level cities.
 - Zhaotong Central Area Masterplan for Zhaotong municipal government.

01. Bahrain

- Review of workforce and enterprise development strategies for the Bahrain Labour Fund.
- Advisory services on human resource for Bahrain Civil Service Bureau.
- Advisory services on spatial data infrastructure development strategy and implementation plan for Bahrain Port registration system.
- Advisory services for causes of delays at King Fahd Causeway, with recommendations for immediate and long term reliefs.

02. Iraq

Joint study visit with the United Nation Development Programme-Iraq office (UNDP-Iraq) for the Iraqi higher judicial council officials in areas of Information and Communications Technology (ICT) for the administration of Justice in Iraq.

03. Oman

- Financial advisory services on the strategic development for the Capital Market Authority of the Sultanate of Oman (CMA).
- Training programmes for Oman Ministry of Environment & Climate Affairs (MECA), to enable them to control environmental pollution, in the Sultanate of Oman.

04. Qatar

Advisory on restructuring and re-engineering of financial policies, systems and processes for the Qatar Ministry of Finance (QMOF).

05. Saudi Arabia

- Advisory services on Export Leadership Development for Saudi Exports.
- Master-planning advisory services on township project.
- Study visit on urban planning for Saudi Arabia General Investment Authority (SAGIA).
- Prince Khaled Alfaisal Administrative Leadership Development Programme for university students.

06. United Arab Emirates

- Advisory services on public sector human resource management and development for Abu Dhabi Department of Civil Service.
- Study visit on topics relating to land registration for the Abu Dhabi Tourism Development and Investment Company.
- Study visit on workforce development, ex-offenders rehabilitation for relevant government agencies in Abu Dhabi.
- Training programmes for officials from Dubai Department of Finance.
- Training programmes on public financial management for Sharjah Department of Finance.

01. Kazakhstan

Research paper on Singapore's public service for the Office of the Administration of the President.

02. Russia

Study visits on tourism, investment promotion, high technology for senior Russian officials.

03. Brazil

- Master-planning advisory services for the State of Minas Gerais, Brazil.
- Advisory services on performance management for The Consulting Office, Singapore - Minas Gerais Young Mineiros Civil Servants Programme.
- Study visit on civil service excellence, economic development, national planning, workforce development, electronic-government initiatives, and management of public service in Singapore for the Singapore - Young Mineiros Student Exchange Programme.

04. Jamaica

Study visit on Singapore's economic development for Jamaica Special Economic Zone Authority.

- 01. Benin**
Master-planning for an International Knowledge and Innovation City in Cotonou, Bénin for the Presidency Office.
- 02. Burundi**
Urban master-planning advisory to guide the development for the capital city of Bujumbura for Ministry of Water, Environment, Territorial and Urban Planning.
- 03. Ethiopia**
Training programme in master-planning of Industrial Park Planning and Management for the Ethiopian Industrial Parks Development Corporation (IPDC).
- 04. Ghana**
Master-planning advisory services for industrial / economic zones.
- 05. Guinea**
- Training programmes in project development and management skills for senior officials from the Republic of Guinea in partnership with Nanyang Technological University (NTU).
 - Advisory services on urban renewal and redevelopment of Kaloum in Conakry for the Presidency Office.
- 06. Kenya**
Design and Implementation of the Kenyan Electronic Single Window System (KESWS) for Kenya Trade Network Agency (KENTRADE), an agency under the Kenyan Ministry of Finance.
- 07. Libya**
Training programme on public sector management and leadership, as well as small and medium sized enterprise development for the National Economic Development Board of Libya (NEDB).
- 08. Mauritius**
- Advisory services on Environmental Impact Assessment for Mauritius Metro Express Ltd.
 - Master-planning advisory services for land development project.

- Technical advisory and transaction management services on setting up a Metro Express system for the Republic of Mauritius government.
- Advisory services on water sector reform and implementation of non-revenue water reduction programme for the Mauritius Ministry of Energy and Public Utilities (MEPU).
- Security advisory services for the Mauritius Prisons Services.
- Implementation and provision of services for the deployment of a smart-card based electronic identification system for the citizens of Mauritius for the Prime Minister's Office.

- 09. Morocco**
Financial advisory services on strategic development of Casablanca Finance City for the Moroccan Financial Board (MFIB).
- 10. Namibia**
Advisory services on planning and implementation of an integrated client service facility for Namibia Investment Centre.
- 11. Nigeria**
Training programmes in urban planning and building code control for Lagos State Ministry of Physical Planning and Urban Development.
- 12. Republic of the Congo**
- Master-planning advisory services for the Special Economic Zones of Oyo-Ollombo and Pointe Noire for National Agency for Infrastructure Projects (DGGT).
 - Advisory services to jointly develop the National Programme of Industry Redeployment in Congo for Republic of the Congo's Ministry of Industrial Development and Private Sector Promotion (MDIPSP).

- 13. Rwanda**
- Workforce development and public sector capacity building programme for the Human Resources and Institutional Capacity Development Agency of the Republic of Rwanda (HIDA).
 - Advisory services on social security fund reform for the Rwanda Social Security Board (RSSB).
 - Airport advisory services for Rwanda Civil Aviation Airport.
 - Master-planning advisory services for the entire Nyarugenge District which includes Kigali's Central Business Districts.
 - Advisory service on Performance Audit and Institutional Reforms for 3 Ministries and 10 Government Agencies.

- 14. Senegal**
Training programme on Ease of Doing Business for Investment Promotion and Major Projects Agency (APIX).

- 15. Seychelles**
Feasibility study of a Single Electronic Window for trade facilitation and tax system.

- 16. Tanzania**
- Study visit and training programmes on eGovernment and the use of info-comm technology in the Administration of Justice.
 - Urban master-planning advisory services for Arusha and Mwanza cities for the Ministry of Lands, Housing and Human Settlements Developments.
- 17. Zanzibar**
- Advisory services to the Ministry of Finance on Economic Positioning of the country.
 - Advisory services for the development of tourism action plans and enhancement of the Zanzibar Commission for Tourism (ZCT).

SCE has a dedicated International Partnerships team to spearhead partnerships with Inter-Governmental Organisations (IGOs) and their developing member countries to provide a convenient single window access to Singapore expertise. These IGOs include the Asian Development Bank, Commonwealth Secretariat, United Nations Development Programme and World Bank Group.

The team also works very closely with local philanthropic organisations such as the Temasek Foundation International (TF Intl), to bring together possible co-financing solutions in providing relevant advisory services and customised training programmes to support knowledge transfer and capacity development for the foreign governments in the developing countries.

COMMONWEALTH SECRETARIAT

- Third Country Training Programme on achieving competitiveness in the service sector for Commonwealth countries.
- Third Country Training Programme on enhancing SME Competitiveness through technology acquisition for Commonwealth countries.

TEMASEK FOUNDATION INTERNATIONAL

- 01. Bhutan**
Establishment of Beacon Schools for the Royal Education Council of Bhutan.
- 02. Cambodia**
 - Capacity building programme on urban management (building and construction) for the Ministry of Land Management, Urban Planning and Construction.
 - Capacity building programme on public administration and info-comm technology for the Ministry of Posts and Telecommunications.
 - Capacity building programme on urban management (master planning and public housing) for the Ministry of Land Management, Urban Planning and Construction.
- 03. China**
Capacity building programme on the governance of Public-Private Partnership (PPP) infrastructure projects for the Kunming municipal government in Yunnan Province.

- 04. India**
 - Capacity building programme on urban governance management and partnership for the local self-government institutions in Kerala.
 - Capacity building programme on sewage wastewater planning and Public-Private Partnership (PPP) transactions for the Delhi Jal Board.
 - Capacity building programme on developing capabilities for alternate sources of water through recycle and reuse of treated wastewater in V Valley for the Bangalore Water Supply and Sewerage Board.
 - Development of Public-Private Partnership (PPP) framework and tender document for the Coronation Pillar Water Reuse Project for the Delhi Jal Board.
 - Capacity building programme on urban water management for the Public Health Engineering Department of the Government of Rajasthan.
 - Capacity building programme on urban management for the National Institution for Transforming India (NITI Aayog).
 - Capacity building programme on industrial wastewater recycle and reuse for the Maharashtra Industrial Development Corporation.
 - Capacity building programme on tourism development and tourism connectivity for the Department of Tourism of the Government of Rajasthan.

- 05. Indonesia**
 - Capacity building programme on the governance of Public-Private Partnership (PPP) infrastructure projects for the Ministry of Finance.
 - Capacity building programme on urban management (water and waste) for the Ministry of Finance.

- Capacity building programme on urban management and urban planning for the Makassar City Government.

- 06. Laos**
Capacity building programme on public finance modernisation and governance for the Ministry of Finance.
- 07. Malaysia**
Capacity building programme on public administration, trade and negotiation for the Ministry of International Trade and Industry.

- 08. Maldives**
Capacity building programme on the implementation and management of Goods and Services Tax for the Government of the Republic of Maldives.

- 09. Mongolia**
Capacity building programme on the implementation of Public-Private Partnership (PPP) transactions for the Government of Mongolia.

- 10. Myanmar**
 - Construction of tube-wells to provide safe and drinkable water in the Kawhmu and Kungyangon townships in Yangon.
 - Capacity building programme on urban management for the Ministry of Construction.
 - Capacity building programme on township planning and public housing for the Ministry of Construction.

- 11. Philippines**
Capacity building programme on the implementation of Public-Private Partnership (PPP) transactions for the Government of the Republic of The Philippines.

- 12. Rwanda**
Building human capital growth and human resource management capabilities for the Rwanda Development Board.

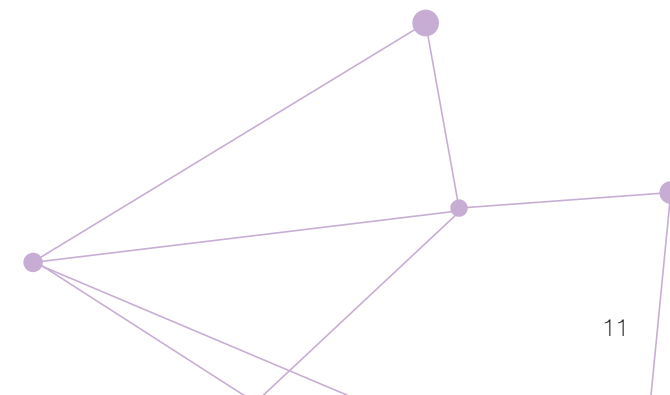
- 13. Sri Lanka**
 - Building urban planning and governance capabilities for the Ministry of Urban Development, Water Supply and Drainage.

- Capacity building programme on digital tourism destination marketing and promotion with the Sri Lanka Tourism Promotion Bureau.

- 14. Vietnam**
 - Building Transportation Planning and Management Capabilities for the City of Danang.
 - Building capabilities to implement Public-Private Partnerships (PPP) transactions for the Department of Planning and Investment in Danang.

THE WORLD BANK GROUP

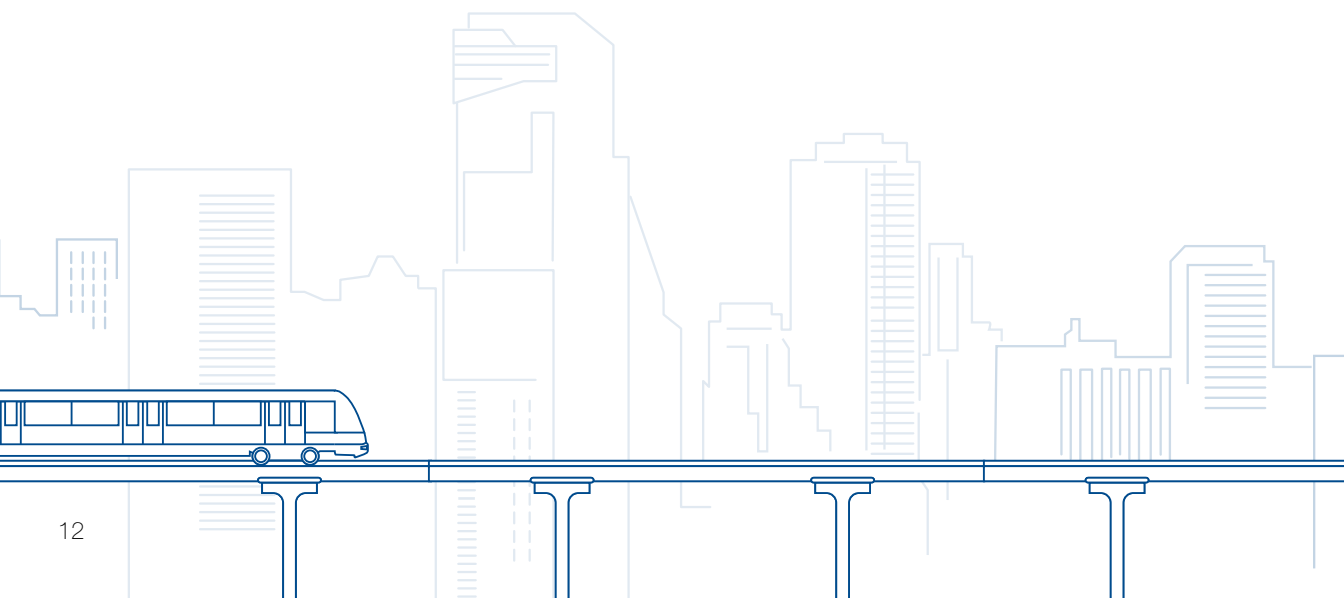
- 01. Armenia**
Study visit on public sector modernisation for the Government of the Republic of Armenia.
- 02. Bangladesh**
Study visit on 'Ease of Doing Business' and 'One-stop Shop' for the Government of Bangladesh.
- 03. China**
Advisory on the re-packaging of toll road assets for divestment/privatisation for the Chongqing Expressway Group.
- 04. Mexico**
Financial advisory for the showcase of 2 Mexican Public-Private Partnership (PPP) port projects during the Mexico-Asia Infrastructure Finance Summit.
- 05. Vietnam**
Technical advisory for the development of a Public-Private Partnership (PPP) agreement for the Dau Giay – Phan Thiet Expressway project.



KEY SECTORS OF INTEREST

Some of the frequent sectors of request that SCE receives from the foreign governments include:

- Affordable Housing
- Corporate Governance
- Digital Government/ e-Government Design and Solutions
- Ease of Doing Business, Foreign Investment Promotion and Attraction
- Economic Planning and Positioning
- Healthcare Management
- Industrial Parks / Special Economic Zones Planning and Development
- Land Transport Planning and Systems
- Ports and Logistics Infrastructure Design and Management
- Public Administration, Management and Reform
- Public-Private Partnerships (PPPs)
- Smart Cities
- Solid Waste and Wastewater Management
- Technical and Vocational Education
- Tourism
- Urban Township Planning and Management
- Water Management



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